

Minutes of the Special Meeting of the Board of Directors of the Cook County Health and Hospitals System held Wednesday, September 28, 2011 at the hour of 7:30 A.M. at 1900 West Polk Street, in the Second Floor Conference Room, Chicago, Illinois.

I. Attendance/Call to Order

Chairman Batts called the meeting to order; however a quorum was not present. The Board continued to receive information until approximately 7:58 A.M.; at this time, a quorum was reached, and the Board began to consider the items presented.

Present: Chairman Warren L. Batts, Vice Chairman Jorge Ramirez and Directors David A. Ansell, MD, MPH; Hon. Jerry Butler; David Carvalho; Quin R. Golden; Benn Greenspan, PhD, MPH, FACHE; and Luis Muñoz, MD, MPH (8)

Present

Telephonically: Director Heather E. O'Donnell, JD, LLM (1)

Absent: Director Sister Sheila Lyne, RSM (1)

Chairman Batts stated that Director O'Donnell was unable to be physically present, but would like to participate in the meeting telephonically.

Director Golden, seconded by Director Muñoz, moved to allow Director O'Donnell to participate as a voting member for this meeting telephonically. THE MOTION CARRIED UNANIMOUSLY.

Director O'Donnell indicated her presence telephonically.

Additional attendees and/or presenters were:

Michael Ayres – Consultant to the System

Helen Haynes – Office of the System General Counsel

Roz Lennon – System Chief Clinical Officer

Terry Mason, MD – System Interim Chief Executive Officer

Elizabeth Reidy – System General Counsel

Deborah Santana – Secretary to the Board

Nita Stith – Supply Chain Management

Deborah Tate - System Chief of Human Resources

Kim Velasquez – System Director of Budget

II. Public Speakers

Chairman Batts asked the Secretary to call upon the registered speakers.

The Secretary called upon the following registered speakers:

- | | | |
|-----|-----------------------|--|
| 1. | George Blakemore | Concerned Citizen |
| 2. | David Goldberg, MD | President, Medical Executive Staff of John H. Stroger, Jr. Hospital of Cook County |
| 3. | Narender Reddy | President, CompuBill, Inc. |
| 4. | Frank Borgers | Representative, SEIU Local 73 |
| 5. | Malcolm Thornton | Labor Representative, National Nurses Organizing Committee |
| 6. | Michelle Graham | Registered Nurse |
| 7. | Dorothy Ahmad | Registered Nurse |
| 8. | Charles Williams, DDS | Concerned Citizen |
| 9. | William McNary | Co-Director, Citizen Action Illinois |
| 10. | Margaret Davis | Registered Nurse |
| 11. | Batu Shakari | Registered Nurse |
| 12. | Saida Callaghan | Registered Nurse |

III. Board Reports

A. Minutes of the Public Hearings on the proposed CCHHS FY2012 Preliminary Budget, held on September 19, September 20 and September 21, 2011

Director Greenspan, seconded by Director Muñoz, moved to approve the minutes of the Public Hearings on the proposed CCHHS FY2012 Preliminary Budget, held on September 19, September 20 and September 21, 2011. THE MOTION CARRIED UNANIMOUSLY.

B. Minutes of the Special Board Meeting, September 16, 2011 (deferred on September 23, 2011)

Director Ansell, seconded by Director Greenspan, moved to approve the minutes of the Special Board Meeting of September 16, 2011. THE MOTION CARRIED UNANIMOUSLY.

IV. Action Items

A. Presentation on proposed CCHHS FY2012 Preliminary Budget (Attachment #1)

B. Approval of CCHHS FY2012 Preliminary Budget, including presentation and consideration of any amendments, pursuant to Section 38-83 of the Cook County Ordinance Establishing the Cook County Health and Hospitals System (Attachment #2)

Director Carvalho reviewed the process to date for the deliberations regarding the proposed CCHHS FY2012 Preliminary Budget. He noted that the System Board has before them a budget that reflects the work to date; this identifies the expenditures required to implement the vision with the efficiencies that have been identified to date in dialogues, both internally and with the County Budget office.

Director Carvalho stated that the work will continue on this budget. Some relatively modest adjustments on the expenditure side, and some increases on the revenue side, have been made, since the last meeting when this was presented. The difference between those two, or the subsidy, goes down a little when costs are reduced, and goes up a little when revenues are increased; this still does not result in a number that has been publicly identified as the target, so the work will continue.

Director Carvalho stated that it was the sense of the administrative team and Chairman Batts and himself, that what the Board wanted to see is a budget that is the best estimate of what is required to accomplish the vision next year, with the revenues that are realistic expectations for next year, without going through any artificial means to hit a target.

Following approval by the System Board, this product will be presented to the County Board's Finance Committee on Monday, October 3rd; approval by the County Board is expected to take place on Tuesday, October 4th. Following this activity, it will go to the President for inclusion in her budget; the additional work to make this fit into the entire budget of Cook County will then begin.

IV. Action Items

B. Approval of CCHHS FY2012 Preliminary Budget (continued)

Dr. Terry Mason, System Interim Chief Executive Officer, and Michael Ayres, Consultant to the System reviewed the presentation (Attachment #1) on the proposed CCHHS FY2012 Preliminary Budget. The Board discussed the information.

Dr. Mason referenced a discussion held at the September 16th Special Board Meeting regarding the plan to fund the vacant positions at 20%. He provided further information on the subject. With a 20% vacancy rate, the salary line gets brought down \$51,543,486. If it is funded at the 50% level, it would change that number to \$35,720,257.

Roz Lennon, System Chief Clinical Officer provided additional information regarding nursing positions. She noted that she focused upon Stroger Hospital, as that is where the majority of positions are. The initial request was for 366 new nursing positions. Management initially took out 213 between new and vacant positions; funding that number of positions at 20%, takes it down to only 42.6 positions for next year.

The Board discussed the usage of registry nurses and overtime. Additionally, Ms. Lennon stated that there is an additional \$2.5 million appropriated for the nursing float pool. The proposal for the float pool has been presented, but the details have not yet been worked out with the unions. Also discussed were the following subjects: the type of prioritizing with regard to vacancies and budget planning; and the number of vacant positions (excluding nursing positions) that have been vacant for more than one year.

Director Ansell expressed his concerns with the plan to fund the vacant positions at 20%; he suggested that these vacancies be funded instead at 50%. Additionally, he expressed concerns with the Ambulatory plan, as Ambulatory is somewhat decreased in the budget. He noted that issues regarding staffing have been presented to the Quality and Patient Safety Committee frequently this year; this impacts productivity.

Director Ansell moved to fund the vacancy rate at 50%. The motion died due to lack of a second.

Director Ansell, seconded by Vice Chairman Ramirez, moved that management re-examine the vacancy rate and adjust it in order to achieve a 50th percentile benchmark target in nurse staffing.

Director Ansell noted that, by not specifying a vacancy rate percentage amount, this will allow management the flexibility to carry this out; he added that nursing is a critical area, but it is not the only critical area in the System.

Director Golden inquired whether the intent is for this to only apply to nursing positions. Director Ansell responded that his intent is for it to cover positions within the broad nursing continuum.

On the motion, a voice vote was taken and THE MOTION CARRIED.

Chairman Batts and Director Butler voted NO.

IV. Action Items

B. Approval of CCHHS FY2012 Preliminary Budget (continued)

Chairman Batts, seconded by Director Greenspan moved the approval of the CCHHS FY2012 Preliminary Budget in the amount of \$826,631,559. This amount does not include the funding of Account 899-Fixed Charges, which will be determined at a later date.

Director Carvalho, seconded by Director Greenspan, moved to amend the motion, to add \$1,000,000 in additional funding for the Access to Care Program, to restore the funding to the FY2011 level of \$2,000,000.

On the motion to amend, a roll call was taken, the votes of yeas and nays being as follows:

Yeas: Chairman Batts, Vice Chairman Ramirez and Directors Ansell, Carvalho, Greenspan and Muñoz (6)

Nays: Director Butler (1)

Absent: Directors Golden, Lyne and O'Donnell (3)

THE MOTION TO AMEND CARRIED.

On the motion as amended, for the approval of the CCHHS FY2012 Preliminary Budget in the amount of \$827,631,559, a roll call was taken, the votes of yeas and nays being as follows:

Yeas: Chairman Batts and Directors Ansell, Butler, Carvalho, Greenspan and Muñoz (6)

Nays: None (0)

Present: Vice Chairman Ramirez (1)

Absent: Directors Golden, Lyne and O'Donnell (3)

THE MOTION TO APPROVE, AS AMENDED, CARRIED.

C. Proposed Resolution requesting additional funding for the Cook County Health and Hospitals System (Attachment #3)

Director Ansell, seconded by Director Greenspan, moved the approval of the proposed Resolution requesting additional funding for the Cook County Health and Hospitals System.

The Board reviewed and discussed the proposed Resolution. Following discussion, an amendment was offered by Chairman Batts.

IV. Action Items

C. Proposed Resolution requesting additional funding for the Cook County Health and Hospitals System (continued)

Chairman Batts, seconded by Director Ansell, moved to amend the proposed Resolution, to strike the words “replace the sales tax rollback and” in the last paragraph. THE MOTION CARRIED.

Director Carvalho voted NO.

On the motion to approve the proposed Resolution, as amended, a voice vote was taken and THE MOTION CARRIED.

Director Carvalho voted NO.

D. Proposed Resolution honoring Kimberly Velasquez, upon her retirement as Budget Director for the Cook County Health and Hospitals System (Attachment #4)

Chairman Batts read the proposed Resolution into the record.

Director Greenspan, seconded by Vice Chairman Ramirez, moved the approval of the proposed Resolution honoring Kimberly Velasquez, upon her retirement as Budget Director for the Cook County Health and Hospitals System. THE MOTION CARRIED UNANIMOUSLY.

E. Any items listed under Sections III and IV

F. Contracts and Procurement Items (Attachment #5)

Nita Stith, Interim Deputy Director of Supply Chain, presented the requests for the Committee’s consideration. She stated that request number 1 is being withdrawn at this time; it is expected to be presented for consideration at a later date. The Board reviewed and discussed request number 2.

Director Carvalho, seconded by Director Ansell, moved the approval of request number 2, under the Contracts and Procurement Items. THE MOTION CARRIED UNANIMOUSLY.

V. Adjourn

As the agenda was exhausted, Chairman Batts declared the MEETING ADJOURNED.

Respectfully submitted,
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
Warren L. Batts, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
Deborah Santana, Secretary

Cook County Health and Hospitals System
Minutes of the Board of Directors Special Meeting
September 28, 2011

ATTACHMENT #1

CCHHS Preliminary 2012 Budget

CCHHS Board of Directors
September 28, 2011

Gap Analysis Sept 27

• Gap	\$73.0M
• Add Revenue	
– UPL Carryover	20.0
– Retro Rate	10.0
• Less Expense	
– Misc	2.0
– Pwc Contract	<u>5.5</u>
• Current Gap	\$35.5

Revenue Items

• BIPA	131
• DSH	140
• Pt. Fees	246
• Med/Medicaid	42
• Harris/Penn	18.3
• Out/Pt	8.8
• Phys Billing	18.0
• Misc.	6.0
• Total	610.1

Open Issues

- Fixed Charges (899) – County Budget Office is calculating dependent coverage for potential reduction
- Maintenance Cost – Potential adjustment to square foot cost
- Supply Chain – evaluate GPO savings allocation
- Security Contract – Consider restructure of security at Provident and OF
- Selected Contract Review for Managed Competition opportunities
- Miscellaneous other minor adjustments

Cook County Health and Hospitals System
Minutes of the Board of Directors Special Meeting
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ATTACHMENT #2

**Cook County Health and Hospitals System
FY 2012 Preliminary Revisions**

Department	Preliminary Budget Request	Revised Budget	Reduction
240 - Cermak Health Services	39,147,007	39,147,007	\$ -
241 - Health Services-JTDC	3,925,021	3,925,021	-
890 - Office of The Chief Health Administrator	188,020,255	186,819,023	(1,201,232)
891 - Provident Hospital	52,194,910	52,537,476	342,566
893 - Ambulatory and Community Health Network	46,514,864	46,489,930	(24,934)
894 - The Ruth M. Rothstein CORE Center	11,910,078	11,902,125	(7,953)
895 - Department of Public Health	17,349,707	17,273,527	(76,180)
897- John H. Stroger, Jr. Hospital	433,312,712	432,679,335	(633,377)
898 - Oak Forest Health Center	35,845,783	35,858,115	12,332
Total	828,220,337	826,631,559	(1,588,778)
899 - Fixed Charges	108,843,367	104,686,887	(4,156,480)
Overall Total	937,063,704	931,318,446	(5,745,258)

FY2012 BUREAU ACCOUNT SUMMARY

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Account Description	Curr. Exp.**	2011** Adopted	2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$345,001,345	\$489,053,214	\$489,053,214	\$518,011,697	\$28,958,483	5.9 %
115/501170 Approp. Adj. For Personal Svcs.	-	1,500,000	-	500,000	500,000	0.0 %
119/501190 Schedule Salary Adj.	-	-	-	(55,198,269)	(55,198,269)	0.0 %
120/501210 Overtime Compensation	29,809,857	21,284,803	23,284,803	23,581,128	296,325	1.3 %
121/501230 Premium Pay	1,947,728	3,383,107	3,383,107	3,038,007	(345,100)	(10.2)%
130/501320 Sal & Wages Extra Employees	30,820	-	-	-	-	0.0 %
133/501360 Per Diem Employees	2,528,721	4,334,058	4,334,058	7,378,217	3,044,159	70.2 %
136/501400 Differential Pay	9,597,262	14,922,883	14,922,883	14,097,368	(825,515)	(5.5)%
155/501420 Med. Practitioner As Required	3,753,273	4,658,735	4,658,735	4,569,783	(88,952)	(1.9)%
169/501490 Reclassification of Position Adj	-	1,734,604	1,734,604	-	(1,734,604)	(100.0)%
170/501510 Mandatory Medicare Cost	230,686	-	-	-	-	0.0 %
182/501750 Shared Tuition	486,628	917,820	967,820	1,034,534	66,714	6.9 %
183/501770 Seminars for Professional Empls	16,230	253,450	253,450	232,800	(20,650)	(8.1)%
185/501810 Prof & Tech Membership Fees	156,416	485,142	485,142	588,496	103,354	21.3 %
186/501860 Training Programs for Staff Persnl	328,303	1,197,770	1,097,770	845,411	(252,359)	(23.0)%
189/501950 Allow.Per Coll. Barg. Agreements	288,702	453,000	453,000	443,000	(10,000)	(2.2)%
189/501970 Transpt & Other Travel Exp.-Empls	586,211	763,750	788,750	833,980	45,230	5.7 %
213/520010 Ambulance and Pt. Tranpt. Service	1,349,725	1,317,000	1,836,992	1,500,227	(336,765)	(18.3)%
214/520030 Armored Car Service	8,354	12,200	12,007	10,700	(1,307)	(10.9)%
215/520050 Scavenger Service	686,209	1,288,482	1,156,206	1,268,629	112,423	9.7 %
217/520100 Transpt for Specific Activities	306,278	350,000	338,784	350,000	11,216	3.3 %
220/520150 Communication Services	29,294	100,000	50,747	2,043,003	1,992,256	3925.9 %
222/520190 Laundry And Linen Svcs.	1,683,597	1,825,574	1,855,212	1,324,790	(530,422)	(28.6)%
223/520210 Food Services	2,150,000	1,511,065	2,423,011	3,228,556	805,545	33.2 %
225/520260 Postage	114,767	176,610	201,584	185,755	(15,829)	(7.9)%
228/520280 Delivery Services	116,897	263,873	255,299	778,395	523,096	204.9 %
235/520390 Contract Maintenance Serv	2,295,102	3,045,957	3,190,648	3,257,053	66,405	2.1 %
237/520470 Svcs For Minors or Indigent	-	250	239	-	(239)	(100.0)%
240/520490 Ext. Graphics and Repro Services	388,062	1,419,511	1,235,086	879,249	(355,837)	(28.8)%
242/520550 Surveys, Operations & Reports	-	50,000	48,712	50,000	1,288	2.6 %
245/520610 Advertising For Specific Purposes	4,735	329,350	303,755	506,950	203,195	66.9 %
246/520650 Imaging & Microfilming Records	701,523	1,027,521	904,603	669,948	(234,655)	(25.9)%
249/520670 Purchased Services - N.O.C.	170,052	-	319,592	305,500	(14,092)	(4.4)%
250/520730 Premium-Fidelity, Bonds & Liability	349	5,200	4,958	5,200	242	4.9 %
260/520830 Professional & Mgrl Services	26,300,108	33,633,965	35,403,816	47,073,401	11,669,585	33.0 %

*Total in Adopted and Adjusted = FY2011 Appropriation amount

*Difference = Request- FY2011Adjusted

**Reflects Original Appropriation column in Appropriation Trial Balance

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FY2012 BUREAU ACCOUNT SUMMARY **COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

Account Description	Curr. Exp.**	2011**	2011**	Request	Difference*	Inc(Dec)%
		Adopted	Adjusted			
261/520890 Legal Fees-Labor Matters	\$186,868	\$500,000	\$480,821	\$480,821		0.0 %
265/520980 Independent Financial Audit	-	325,000	308,750	325,000	16,250	5.3 %
268/521030 Court Rptg,Steno or Transcptn Svcs	189,705	365,000	354,218	382,000	27,782	7.8 %
272/521050 Medical Consultation Svcs	15,967,809	27,301,290	25,460,291	31,483,741	6,023,450	23.7 %
274/521100 Hosp. Billings for Prisoners in Custody	(9)	-	-	-		0.0 %
275/521120 Registry Services	5,176,567	6,159,140	7,456,332	6,614,960	(841,372)	(11.3)%
278/521200 Lab Related Services	7,290,800	8,479,575	8,045,935	8,562,998	517,063	6.4 %
298/521310 Special Or Coop Programs	500,000	900,000	855,000	900,000	45,000	5.3 %
310/530010 Food Supplies	1,429,909	2,576,600	1,660,822	358,640	(1,302,182)	(78.4)%
320/530100 Wearing Apparel	22,816	149,300	113,437	162,250	48,813	43.0 %
330/530160 Household, Lndry,Clng & Pers.Care Supls.	252,137	1,810,945	1,107,395	1,491,850	384,455	34.7 %
333/530270 Institutional Supplies	1,345,203	2,827,760	2,742,643	3,055,070	312,427	11.4 %
335/530490 Miscellaneous Dietary Supplies	-	-	-	18,500	18,500	0.0 %
337/530560 Formula & Tube Feed Products	-	245,000	114,000	210,000	96,000	84.2 %
350/530600 Office Supplies	552,380	1,343,243	1,293,692	671,559	(622,133)	(48.1)%
353/530640 Bks, Periodcls, Publcts & Data Svcs	53,133	455,831	434,988	336,586	(98,402)	(22.6)%
353/530675 County Wide Lexis-Nexis Contract	-	-	-	485	485	0.0 %
353/530700 Photographic & Reproduction Supplies	240,347	516,550	502,274	432,080	(70,194)	(14.0)%
360/530790 Medical, Dental & Lab Supplies	1,429,544	4,512,025	3,666,187	3,950,208	284,021	7.7 %
361/530910 Pharmaceutical Supplies	39,368,109	62,981,189	53,654,404	59,625,000	5,970,596	11.1 %
362/531200 Surgical Supplies	23,754,570	26,816,221	28,506,271	27,395,152	(1,111,119)	(3.9)%
364/531400 AZT and Related Drug Ther.	2,800,000	5,600,000	5,460,000	5,800,000	340,000	6.2 %
365/531420 Clinical Laboratory Supplies	9,225,100	12,457,021	12,310,121	12,490,230	180,109	1.5 %
367/531500 X-Ray Supplies	1,041,219	2,710,147	2,610,266	2,516,627	(93,639)	(3.6)%
368/531570 Blood/Blood Derivatives	2,954,477	4,436,994	4,353,609	4,311,994	(41,615)	(1.0)%
388/531650 Computer Operation Supplies	479,350	1,160,157	1,111,882	637,815	(474,067)	(42.6)%
390/531680 Suppls, Mtls & Parts - N.O.C.	566	17,225	16,392	5,000	(11,392)	(69.5)%
391/531880 Miscellaneous Supplies and Materials	214	1,000	950	-	(950)	(100.0)%
402/540030 Water & Sewer	303,348	120,594	515,284	887,700	372,416	72.3 %
410/540050 Utilities-Electricity	4,498,169	9,763,972	9,072,991	7,541,641	(1,531,350)	(16.9)%
422/540070 Utilities-Gas	2,941,991	4,760,394	4,612,075	3,966,278	(645,797)	(14.0)%
429/540090 Other Utilities	42,617	75,000	73,247	73,247		0.0 %
440/540130 Maint & Repair of Office Equip	3,784	130,582	124,247	77,887	(46,360)	(37.3)%
441/540170 Maint & Repair of Data Prcng Equip	15,040,045	18,327,090	21,567,830	28,539,755	6,971,925	32.3 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	6,613,836	9,353,941	9,194,565	8,652,546	(542,019)	(5.9)%
444/540250 Operation,Maint & Rep of Auto Equip	120,331	342,110	479,238	185,814	(293,424)	(61.2)%

*Total in Adopted and Adjusted = FY2011 Appropriation amount

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FY2012 BUREAU ACCOUNT SUMMARY

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Account Description	Curr. Exp.**	2011**	2011**	Request	Difference*	Inc(Dec)%
		Adopted	Adjusted			
445/540290 Operation of Auto Equip	\$14,961	\$172,000	\$163,972	\$171,386	\$7,414	4.5 %
449/540310 Op., Maint. and Repair of Inst. Equip.	2,053,062	2,745,952	2,704,207	3,055,291	351,084	13.0 %
450/540350 Maint. & Repair of Plnt Equip	4,136,110	6,448,419	6,272,359	6,096,139	(176,220)	(2.8)%
461/540370 Maintenance of Facilities	129,183	581,108	554,656	366,264	(188,392)	(34.0)%
490/540430 Site Improvements	7,826	-	-	100,000	100,000	0.0 %
630/550010 Office Equipment Rental	498,371	539,083	539,084	58,000	(481,084)	(89.2)%
630/550018 County Wide Photocopier Lease	-	-	-	467,533	467,533	0.0 %
637/550080 Medical Equipment Rental	635,895	927,399	1,002,399	1,972,292	969,893	96.8 %
638/550100 Institutional Equipment Rental	1,795	20,000	20,000	20,000		0.0 %
660/550130 Facilities Rental	1,544,606	2,544,351	2,502,050	1,400,905	(1,101,145)	(44.0)%
690/550162 Rental and Leasing - N.O.C.	-	2,725,000	2,725,000	5,000,000	2,275,000	83.5 %
818/580033 Reimbursement to Designated Fund	1,624,517	1,624,517	1,624,517	1,624,517		0.0 %
880/580220 Institutional Memberships/Fees	516,674	753,860	817,860	874,790	56,930	7.0 %
814/580380 Approp. Adjustment	-	(12,796,780)	(22,432,171)	-	22,432,171	(100.0)%
819/580420 Approp Trans-Corp Fnd/Rembsmt/Desg Fnd	-	-	-	(112,500)	(112,500)	0.0 %
Bureau Operating Total:	\$586,055,168	\$815,104,699	\$799,712,677	\$826,631,559	\$26,918,882	3.4%
Capital Items:	24,624,435	33,077,491	33,077,491	27,152,899	(5,924,592)	(18.0)%
Bureau Grand Total:	\$610,679,603	\$848,182,190	\$832,790,168	\$853,784,458	\$20,994,290	2.5%

*Capital in Adopted and Adjusted = FY2011 Appropriation amount

*Difference = Request- FY2011Adjusted

**Reflects Original Appropriation column in Appropriation Trial Balance

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FY2012 DEPARTMENT ACCOUNT SUMMARY

240 - Cermak Health Services of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$21,125,556	\$33,553,103	\$33,553,103	\$33,980,975	\$427,872	1.3 %
119/501190 Schedule Salary Adj.	-	-	-	(3,027,471)	(3,027,471)	0.0 %
120/501210 Overtime Compensation	1,702,534	1,057,300	1,057,300	1,250,500	193,200	18.3 %
121/501230 Premium Pay	243,728	441,300	441,300	504,300	63,000	14.3 %
133/501360 Per Diem Employees	471,457	771,574	771,574	1,106,555	334,981	43.4 %
136/501400 Differential Pay	729,003	1,479,600	1,479,600	1,721,100	241,500	16.3 %
155/501420 Med. Practitioner As Required	27,812	47,753	47,753	47,753	-	0.0 %
169/501490 Reclassification of Position Adj	-	130,000	130,000	-	(130,000)	(100.0)%
170/501510 Mandatory Medicare Cost	16,942	-	-	-	-	0.0 %
182/501750 Shared Tuition	36,328	45,920	45,920	50,000	4,080	8.9 %
183/501770 Seminars for Professional Empls	1,593	14,000	14,000	20,000	6,000	42.9 %
186/501860 Training Programs for Staff Persnl	2,378	38,000	38,000	56,000	18,000	47.4 %
190/501970 Transpt & Other Travel Exp.-Empls	6,279	26,000	26,000	26,000	-	0.0 %
213/520010 Ambulance and Pt. Tranpt. Service	137,888	242,000	234,000	242,000	8,000	3.4 %
215/520050 Scavenger Service	21,600	33,200	32,131	33,200	1,069	3.3 %
220/520150 Communication Services	-	-	-	8,703	8,703	0.0 %
222/520190 Laundry And Linen Svs.	71,964	78,000	76,875	78,000	1,125	1.5 %
225/520260 Postage	973	2,500	2,248	3,000	752	33.5 %
228/520280 Delivery Services	846	3,000	2,892	2,500	(392)	(13.6)%
235/520390 Contract Maintenance Serv	11,078	22,000	21,367	27,000	5,633	26.4 %
240/520490 Ext. Graphics and Repro Services	25,869	77,500	74,629	46,000	(28,629)	(38.4)%
245/520610 Advertising For Specific Purposes	-	1,500	1,600	1,500	(100)	(6.3)%
*9/520670 Purchased Services - N.O.C.	169,312	-	319,592	268,000	(51,592)	(16.1)%
0/520830 Professional & Mgrl Services	157,020	378,000	218,855	135,000	(83,855)	(38.3)%
268/521030 Court Rptg,Steno or Transcptn Svcs	-	-	-	137,000	137,000	0.0 %
272/521050 Medical Consultation Svcs	-	200,000	25,000	3,000	(22,000)	(88.0)%
275/521120 Registry Services	395,160	825,000	800,295	651,000	(149,295)	(18.7)%
278/521200 Lab Related Services	-	-	-	100,000	100,000	0.0 %
310/530010 Food Supplies	12,633	23,000	22,336	23,000	664	3.0 %
330/530160 Household, Lndry, Cing & Pers.Care Supls.	10,437	61,500	58,821	61,500	2,679	4.6 %
350/530600 Office Supplies	25,601	83,500	80,598	83,500	2,902	3.6 %
353/530640 Bks, Periodcls, Publcits & Data Svcs	307	12,000	11,388	13,000	1,612	14.2 %
355/530700 Photographic & Reproduction Supplies	16,000	27,000	26,450	35,000	8,550	32.3 %
360/530790 Medical, Dental & Lab Supplies	131,502	456,000	437,782	456,000	18,218	4.2 %
362/531200 Surgical Supplies	1,378	60,000	57,069	52,000	(5,069)	(8.9)%
365/531420 Clinical Laboratory Supplies	5,609	70,000	66,780	53,000	(13,780)	(20.6)%
367/531500 X-Ray Supplies	8,895	40,000	38,385	10,000	(28,385)	(73.9)%
388/531650 Computer Operation Supplies	2,775	22,000	21,008	22,000	992	4.7 %
440/540130 Maint & Repair of Office Equip	-	7,000	6,650	7,000	350	5.3 %
441/540170 Maint & Repair of Data Prcng Equip	-	-	-	260,000	260,000	0.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	142,258	530,000	510,532	386,000	(124,532)	(24.4)%
444/540250 Operation,Maint & Rep of Auto Equip	563	8,800	8,492	8,800	308	3.6 %
449/540310 Op., Maint. and Repair of Inst. Equip.	6,604	15,400	14,667	24,103	9,436	64.3 %
461/540370 Maintenance of Facilities	35,611	275,000	261,597	100,000	(161,597)	(61.8)%
630/550010 Office Equipment Rental	26,068	26,068	26,068	10,000	(16,068)	(61.6)%
630/550018 County Wide Photocopier Lease	-	-	-	25,789	25,789	0.0 %
880/580220 Institutional Memberships/Fees	2,808	53,700	53,700	44,700	(9,000)	(16.8)%

*Ital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

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FY2012 DEPARTMENT ACCOUNT SUMMARY

240 - Cermak Health Services of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
Total Operating:	\$25,784,369	\$41,238,218	\$41,116,357	\$39,147,007	\$(1,969,350)	(4.8)%
Capital Items:	\$905,700	\$912,455	\$912,455	1,618,476	706,021	77.4 %
Department Grand Total:	\$26,690,069	\$42,150,673	\$42,028,812	\$40,765,483	\$(1,263,329)	(3.0)%

Capital in Adopted and Adjusted = FY2012 Appropriation amount

*Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

Print Date/Time: 9/27/2011 - 3:50:30PM

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FY2012 DEPARTMENT ACCOUNT SUMMARY

241 - Health Services - JTDC

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$1,701,383	\$2,708,640	\$2,708,640	\$2,825,066	\$116,426	4.3 %
119/501190 Schedule Salary Adj.	-	-	-	(129,140)	(129,140)	0.0 %
120/501210 Overtime Compensation	225,390	136,100	136,100	198,000	61,900	45.5 %
121/501230 Premium Pay	-	22,000	22,000	22,000	-	0.0 %
133/501360 Per Diem Employees	52,515	218,297	218,297	218,295	(2)	0.0 %
136/501400 Differential Pay	60,552	79,500	79,500	92,500	13,000	16.4 %
170/501510 Mandatory Medicare Cost	1,367	-	-	-	-	0.0 %
182/501750 Shared Tuition	2,035	5,000	5,000	12,000	7,000	140.0 %
183/501770 Seminars for Professional Empls	-	1,000	1,000	2,000	1,000	100.0 %
190/501970 Transpt & Other Travel Exp.-Empls	1,008	3,000	3,000	3,000	-	0.0 %
215/520050 Scavenger Service	2,306	4,300	4,188	4,300	112	2.7 %
225/520260 Postage	-	500	475	500	25	5.3 %
228/520280 Delivery Services	9,808	16,500	16,060	17,000	940	5.9 %
240/520490 Ext. Graphics and Repro Services	1,906	5,000	4,846	5,000	154	3.2 %
260/520830 Professional & Mgrl Services	13,616	100,000	92,300	420,000	327,700	355.0 %
272/521050 Medical Consultation Svcs	-	-	2,850	2,500	(350)	(12.3)%
275/521120 Registry Services	67,640	130,000	126,632	105,000	(21,632)	(17.1)%
278/521200 Lab Related Services	16,000	35,000	34,050	20,000	(14,050)	(41.3)%
310/530010 Food Supplies	62	1,500	1,428	1,500	72	5.0 %
320/530100 Wearing Apparel	-	2,250	2,139	500	(1,639)	(76.6)%
350/530600 Office Supplies	9,595	20,000	19,372	15,000	(4,372)	(22.6)%
353/530640 Bks, Periodcls, Publcts & Data Svcs	63	500	478	500	22	4.6 %
355/530700 Photographic & Reproduction Supplies	-	-	-	5,000	5,000	0.0 %
357/530790 Medical, Dental & Lab Supplies	9,532	40,000	38,444	28,000	(10,444)	(27.2)%
388/531650 Computer Operation Supplies	-	2,000	1,900	2,000	100	5.3 %
440/540130 Maint & Repair of Office Equip	-	500	475	500	25	5.3 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	2,920	10,000	9,618	9,000	(618)	(6.4)%
637/550080 Medical Equipment Rental	-	-	-	35,000	35,000	0.0 %
880/580220 Institutional Memberships/Fees	-	-	-	10,000	10,000	0.0 %
Total Operating:	\$2,177,696	\$3,541,587	\$3,528,792	\$3,925,021	\$396,229	11.2 %
Capital Items:	-	5,600	5,600	88,400	82,800	1,478.6 %
Department Grand Total:	\$2,177,696	\$3,547,187	\$3,534,392	\$4,013,421	\$479,029	13.6 %

**Capital in Adopted and Adjusted = FY2012 Appropriation amount

*Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

Print Date/Time: 9/27/2011 - 3:51:10PM

FY2012 DEPARTMENT ACCOUNT SUMMARY

890 - Office of The Chief Health Administrator

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$28,261,278	\$44,585,004	\$44,585,004	\$47,825,016	\$3,240,012	7.3 %
115/501170 Approp. Adj. For Personal Svcs.	-	1,500,000	-	500,000	500,000	0.0 %
119/501190 Schedule Salary Adj.	-	-	-	(7,389,608)	(7,389,608)	0.0 %
120/501210 Overtime Compensation	2,406,771	2,602,368	2,602,368	4,655,061	2,052,693	78.9 %
121/501230 Premium Pay	-	79,600	79,600	-	(79,600)	(100.0)%
133/501360 Per Diem Employees	48,312	87,593	87,593	2,506,264	2,418,671	2761.3 %
136/501400 Differential Pay	139,342	313,000	313,000	312,500	(500)	(0.2)%
169/501490 Reclassification of Position Adj	-	1,604,604	1,604,604	-	(1,604,604)	(100.0)%
170/501510 Mandatory Medicare Cost	17,907	-	-	-	-	0.0 %
182/501750 Shared Tuition	327,262	750,000	750,000	866,000	116,000	15.5 %
183/501770 Seminars for Professional Empls	6,585	168,700	168,700	168,700	-	0.0 %
185/501810 Prof & Tech Membership Fees	55,596	289,875	289,875	281,140	(8,735)	(3.0)%
186/501860 Training Programs for Staff Persnl	170,141	674,000	674,000	512,000	(162,000)	(24.0)%
190/501970 Transpt & Other Travel Exp.-Empls	18,048	66,100	66,100	89,350	23,250	35.2 %
215/520050 Scavenger Service	-	12,000	11,400	6,000	(5,400)	(47.4)%
220/520150 Communication Services	-	-	-	2,000,000	2,000,000	0.0 %
225/520260 Postage	139	7,650	7,271	11,450	4,179	57.5 %
228/520280 Delivery Services	(17,736)	20,875	18,913	648,435	629,522	3328.5 %
235/520390 Contract Maintenance Serv	10,000	107,560	102,182	10,000	(92,182)	(90.2)%
240/520490 Ext. Graphics and Repro Services	72,485	515,000	421,544	191,250	(230,294)	(54.6)%
242/520550 Surveys, Operations & Reports	-	50,000	47,500	50,000	2,500	5.3 %
245/520610 Advertising For Specific Purposes	4,735	315,000	289,946	500,000	210,054	72.4 %
249/520670 Purchased Services - N.O.C.	740	-	-	37,500	37,500	0.0 %
250/520830 Professional & Mgrl Services	22,003,120	22,013,759	27,919,101	39,187,331	11,268,230	40.4 %
261/520890 Legal Fees-Labor Matters	186,868	500,000	480,821	480,821	-	0.0 %
265/520980 Independent Financial Audit	-	325,000	308,750	325,000	16,250	5.3 %
275/521120 Registry Services	-	-	47,500	165,000	117,500	247.4 %
298/521310 Special Or Coop Programs	500,000	900,000	855,000	900,000	45,000	5.3 %
320/530100 Wearing Apparel	-	7,000	6,650	7,000	350	5.3 %
350/530600 Office Supplies	8,508	381,559	362,867	100,000	(262,867)	(72.4)%
353/530640 Bks, Periodcls, Publcts & Data Svcs	5,172	74,100	70,626	50,000	(20,626)	(29.2)%
353/530675 County Wide Lexis-Nexis Contract	-	-	-	485	485	0.0 %
355/530700 Photographic & Reproduction Supplies	40	29,000	27,550	3,000	(24,550)	(89.1)%
360/530790 Medical, Dental & Lab Supplies	122,358	250,000	242,505	250,000	7,495	3.1 %
361/530910 Pharmaceutical Supplies	39,368,109	60,465,189	52,451,704	57,000,000	4,548,296	8.7 %
388/531650 Computer Operation Supplies	459,176	556,397	537,400	553,785	16,385	3.0 %
390/531680 Suppls, Mtls & Parts - N.O.C.	-	12,225	11,613	-	(11,613)	(100.0)%
440/540130 Maint & Repair of Office Equip	-	40,000	38,000	40,000	2,000	5.3 %
441/540170 Maint & Repair of Data Prcng Equip	14,919,468	17,949,965	21,205,640	27,579,805	6,374,165	30.1 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	269,778	284,000	281,743	384,198	102,455	36.4 %
637/550080 Medical Equipment Rental	74,045	-	75,000	888,540	813,540	1084.7 %
660/550130 Facilities Rental	-	36,000	36,000	-	(36,000)	(100.0)%
690/550162 Rental and Leasing - N.O.C.	-	2,725,000	2,725,000	5,000,000	2,275,000	83.5 %
880/580220 Institutional Memberships/Fees	76,660	121,000	121,000	123,000	2,000	1.7 %
814/580380 Approp. Adjustment	-	(12,796,780)	(4,399,792)	-	4,399,792	(100.0)%

*Ital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

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FY2012 DEPARTMENT ACCOUNT SUMMARY

890 - Office of The Chief Health Administrator

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
Total Operating:	\$109,514,908	\$147,622,343	\$155,524,278	\$186,819,023	\$31,294,745	20.1 %
Capital Items:	\$12,582,966	\$14,913,094	\$14,913,094	4,065,854	(10,847,240)	(72.7)%
Department Grand Total:	\$122,097,874	\$162,535,437	\$170,437,372	\$190,884,877	\$20,447,505	12.0 %

ital in Adopted and Adjusted = FY2012 Appropriation amount

Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

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FY2012 DEPARTMENT ACCOUNT SUMMARY

1 - Provident Hospital of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$27,600,872	\$39,516,938	\$39,516,938	\$35,944,637	\$(3,572,301)	(9.0)%
119/501190 Schedule Salary Adj.	-	-	-	(3,813,886)	(3,813,886)	0.0 %
120/501210 Overtime Compensation	2,411,806	1,702,032	1,702,032	1,684,764	(17,268)	(1.0)%
121/501230 Premium Pay	-	544,307	544,307	455,607	(88,700)	(16.3)%
130/501320 Sal & Wages Extra Employees	29,900	-	-	-	-	0.0 %
133/501360 Per Diem Employees	298,833	689,677	689,677	420,776	(268,901)	(39.0)%
136/501400 Differential Pay	781,261	1,324,074	1,324,074	435,445	(888,629)	(67.1)%
155/501420 Med. Practitioner As Required	1,300,849	1,559,180	1,559,180	1,143,371	(415,809)	(26.7)%
170/501510 Mandatory Medicare Cost	19,604	-	-	-	-	0.0 %
183/501770 Seminars for Professional Empls	6,776	43,550	43,550	15,000	(28,550)	(65.6)%
185/501810 Prof & Tech Membership Fees	1,576	17,800	17,800	5,000	(12,800)	(71.9)%
186/501860 Training Programs for Staff Persnl	31,707	54,590	54,590	30,000	(24,590)	(45.0)%
190/501970 Transpt & Other Travel Exp.-Empls	4,200	17,700	17,700	5,000	(12,700)	(71.8)%
213/520010 Ambulance and Pt. Tranpt. Service	213,000	280,000	273,950	362,727	88,777	32.4 %
215/520050 Scavenger Service	111,194	210,000	205,250	210,000	4,750	2.3 %
220/520150 Communication Services	700	70,000	21,535	5,000	(16,535)	(76.8)%
222/520190 Laundry And Linen Svs.	215,000	224,927	221,681	125,000	(96,681)	(43.6)%
223/520210 Food Services	750,000	1,511,065	998,011	900,000	(98,011)	(9.8)%
225/520260 Postage	27,000	49,250	48,139	44,250	(3,889)	(8.1)%
228/520280 Delivery Services	257	1,800	1,723	1,800	77	4.5 %
235/520390 Contract Maintenance Serv	23,770	90,000	50,767	10,000	(40,767)	(80.3)%
240/520490 Ext. Graphics and Repro Services	344	255,500	35,476	105,563	70,087	197.6 %
252/520550 Surveys, Operations & Reports	-	-	1,212	-	(1,212)	(100.0)%
256/520610 Advertising For Specific Purposes	-	10,000	9,500	-	(9,500)	(100.0)%
246/520650 Imaging & Microfilming Records	-	150,000	51,789	-	(51,789)	(100.0)%
260/520830 Professional & Mgrl Services	2,640,915	2,389,934	2,818,383	3,468,141	649,758	23.1 %
268/521030 Court Rptg,Steno or Transcptr Svcs	-	5,000	4,750	5,000	250	5.3 %
272/521050 Medical Consultation Svcs	3,027,728	4,257,790	4,422,073	1,653,415	(2,768,658)	(62.6)%
275/521120 Registry Services	1,138,730	1,668,400	1,636,820	1,498,000	(138,820)	(8.5)%
278/521200 Lab Related Services	78,425	113,000	135,110	199,000	63,890	47.3 %
310/530010 Food Supplies	-	200	190	-	(190)	(100.0)%
320/530100 Wearing Apparel	-	7,000	6,650	1,500	(5,150)	(77.4)%
330/530160 Household, Lndry,Clng & Pers.Care Supls.	1,126	298,500	136,130	150,000	13,870	10.2 %
333/530270 Institutional Supplies	199,622	380,389	370,977	712,555	341,578	92.1 %
337/530560 Formula & Tube Feed Products	-	20,000	19,000	10,000	(9,000)	(47.4)%
350/530600 Office Supplies	39,923	94,096	91,385	50,000	(41,385)	(45.3)%
353/530640 Bks, Periodcls, Publcts & Data Svcs	1,645	68,900	65,455	20,000	(45,455)	(69.4)%
355/530700 Photographic & Reproduction Supplies	25,915	32,750	31,968	34,000	2,032	6.4 %
360/530790 Medical, Dental & Lab Supplies	81,707	1,161,170	725,935	445,483	(280,452)	(38.6)%
361/530910 Pharmaceutical Supplies	-	-	-	125,000	125,000	0.0 %
362/531200 Surgical Supplies	(103,236)	1,857,364	834,159	1,284,159	450,000	53.9 %
365/531420 Clinical Laboratory Supplies	487,052	700,520	686,853	575,000	(111,853)	(16.3)%
367/531500 X-Ray Supplies	166,557	832,513	798,714	597,512	(201,202)	(25.2)%
368/531570 Blood/Blood Derivatives	70,000	195,000	188,750	110,000	(78,750)	(41.7)%
388/531650 Computer Operation Supplies	-	23,700	22,515	10,000	(12,515)	(55.6)%
391/531880 Miscellaneous Supplies and Materials	214	1,000	950	-	(950)	(100.0)%
402/540030 Water & Sewer	-	-	-	65,000	65,000	0.0 %
410/540050 Utilities-Electricity	550,433	1,234,834	1,200,429	1,093,038	(107,391)	(8.9)%
422/540070 Utilities-Gas	345,614	541,932	501,150	445,157	(55,993)	(11.2)%

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**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

Print Date/Time: 9/27/2011 - 5:06:02PM

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FY2012 DEPARTMENT ACCOUNT SUMMARY

1 - Provident Hospital of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
440/540130 Maint & Repair of Office Equip	\$-	\$6,500	\$6,175	\$1,000	\$(5,175)	(83.8)%
441/540170 Maint & Repair of Data Prcng Equip	1,206	30,000	28,500	10,000	(18,500)	(64.9)%
442/540200 Maint & Repair-Med,Dental & Lab Equip	228,419	559,401	541,847	470,000	(71,847)	(13.3)%
444/540250 Operation,Maint & Rep of Auto Equip	2,158	13,810	13,193	-	(13,193)	(100.0)%
450/540350 Maint. & Repair of Plnt Equip	520,526	1,739,269	1,674,182	1,137,403	(536,779)	(32.1)%
490/540430 Site Improvements	7,826	-	-	100,000	100,000	0.0 %
630/550010 Office Equipment Rental	41,550	56,550	56,551	40,000	(16,551)	(29.3)%
630/550018 County Wide Photocopier Lease	-	-	-	37,059	37,059	0.0 %
637/550080 Medical Equipment Rental	12,420	114,326	114,327	30,000	(84,327)	(73.8)%
660/550130 Facilities Rental	-	250,000	250,000	-	(250,000)	(100.0)%
880/580220 Institutional Memberships/Fees	89,352	78,000	108,000	70,000	(38,000)	(35.2)%
814/580380 Approp. Adjustment	-	-	(1,998,510)	-	1,998,510	(100.0)%
Total Operating:	\$43,484,479	\$67,054,238	\$62,881,492	\$52,537,476	\$(10,344,016)	(16.5)%
Capital Items:	164,640	2,332,926	2,332,926	1,353,624	(979,302)	(42.0)%
Department Grand Total:	\$43,649,119	\$69,387,164	\$65,214,418	\$53,891,100	\$(11,323,318)	(17.4)%

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**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

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FY2012 DEPARTMENT ACCOUNT SUMMARY

893 - Ambulatory and Community Health Network of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$27,762,871	\$42,670,495	\$42,670,495	\$44,120,009	\$1,449,514	3.4 %
119/501190 Schedule Salary Adj.	-	-	-	(4,715,752)	(4,715,752)	0.0 %
120/501210 Overtime Compensation	330,081	454,000	454,000	454,000	-	0.0 %
136/501400 Differential Pay	311,935	464,000	464,000	333,000	(131,000)	(28.2)%
170/501510 Mandatory Medicare Cost	15,932	-	-	-	-	0.0 %
182/501750 Shared Tuition	-	36,000	36,000	-	(36,000)	(100.0)%
183/501770 Seminars for Professional Empls	1,275	24,200	24,200	-	(24,200)	(100.0)%
185/501810 Prof & Tech Membership Fees	-	9,000	9,000	-	(9,000)	(100.0)%
186/501860 Training Programs for Staff Persnl	14,556	64,550	64,550	25,000	(39,550)	(61.3)%
190/501970 Transpt & Other Travel Exp.-Empls	6,334	26,300	26,300	10,000	(16,300)	(62.0)%
213/520010 Ambulance and Pt. Tranpt. Service	550,237	600,000	595,012	600,000	4,988	0.8 %
215/520050 Scavenger Service	3,380	24,364	23,281	19,566	(3,715)	(16.0)%
217/520100 Transpt for Specific Activities	306,278	350,000	338,784	350,000	11,216	3.3 %
225/520260 Postage	31	8,750	8,321	5,200	(3,121)	(37.5)%
228/520280 Delivery Services	-	2,350	2,234	2,000	(234)	(10.5)%
235/520390 Contract Maintenance Serv	257,536	588,520	571,971	646,465	74,494	13.0 %
240/520490 Ext. Graphics and Repro Services	31,588	93,300	89,527	100,200	10,673	11.9 %
260/520830 Professional & Mgrl Services	603,164	1,729,000	1,646,200	1,033,164	(613,036)	(37.2)%
268/521030 Court Rptg,Steno or Transcptn Svcs	80,654	215,000	206,983	90,000	(116,983)	(56.5)%
275/521120 Registry Services	564,755	600,000	597,668	600,000	2,332	0.4 %
278/521200 Lab Related Services	30,925	500,000	106,536	417,000	310,464	291.4 %
310/530010 Food Supplies	1,514	13,000	12,426	10,000	(2,426)	(19.5)%
310/530100 Wearing Apparel	-	800	760	1,000	240	31.6 %
310/530160 Household, Lndry,Cling & Pers.Care Supls.	109	2,200	2,090	200	(1,890)	(90.4)%
350/530600 Office Supplies	85,908	191,800	182,522	100,000	(82,522)	(45.2)%
353/530640 Bks, Periodcls, Publcits & Data Svcs	10,473	28,540	27,337	15,000	(12,337)	(45.1)%
355/530700 Photographic & Reproduction Supplies	-	18,000	17,100	3,000	(14,100)	(82.5)%
360/530790 Medical, Dental & Lab Supplies	84,244	370,110	355,127	125,000	(230,127)	(64.8)%
361/530910 Pharmaceutical Supplies	-	16,000	15,200	-	(15,200)	(100.0)%
362/531200 Surgical Supplies	12,600	129,000	123,180	60,000	(63,180)	(51.3)%
365/531420 Clinical Laboratory Supplies	3,047	43,500	41,447	39,500	(1,947)	(4.7)%
367/531500 X-Ray Supplies	5,751	20,000	19,218	25,000	5,782	30.1 %
388/531650 Computer Operation Supplies	3,449	34,000	32,437	10,000	(22,437)	(69.2)%
402/540030 Water & Sewer	4,829	18,780	18,006	17,700	(306)	(1.7)%
410/540050 Utilities-Electricity	103,173	164,590	160,257	133,939	(26,318)	(16.4)%
422/540070 Utilities-Gas	31,899	56,900	55,528	56,900	1,372	2.5 %
440/540130 Maint & Repair of Office Equip	160	14,000	13,300	5,000	(8,300)	(62.4)%
442/540200 Maint & Repair-Med,Dental & Lab Equip	390,123	673,000	641,325	450,000	(191,325)	(29.8)%
450/540350 Maint. & Repair of Plnt Equip	105,600	249,750	238,579	229,380	(9,199)	(3.9)%
461/540370 Maintenance of Facilities	86,881	294,108	281,350	254,555	(26,795)	(9.5)%
630/550010 Office Equipment Rental	61,028	61,028	61,028	-	(61,028)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	50,999	50,999	0.0 %
660/550130 Facilities Rental	809,710	909,851	909,850	925,405	15,555	1.7 %
814/580380 Approp. Adjustment	-	-	(1,542,936)	-	1,542,936	(100.0)%
819/580420 Approp Trans-Corp Fnd/Rembsmt/Desg Fnd	-	-	-	(112,500)	(112,500)	0.0 %

*Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

Print Date/Time: 9/27/2011 - 4:53:30PM

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FY2012 DEPARTMENT ACCOUNT SUMMARY

093 - Ambulatory and Community Health Network of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
Total Operating:	\$32,672,027	\$51,768,786	\$49,600,193	\$46,489,930	\$(3,110,263)	(6.3)%
Capital Items:	\$137,025	\$648,463	\$648,463	480,786	(167,677)	(25.9)%
Department Grand Total:	\$32,809,052	\$52,417,249	\$50,248,656	\$46,970,716	\$(3,277,940)	(6.5)%

Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

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FY2012 DEPARTMENT ACCOUNT SUMMARY

694 - The Ruth M. Rothstein CORE Center

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$3,737,146	\$5,348,515	\$5,348,515	\$5,561,998	\$213,483	4.0 %
119/501190 Schedule Salary Adj.	-	-	-	(308,728)	(308,728)	0.0 %
120/501210 Overtime Compensation	22,361	33,000	33,000	34,000	1,000	3.0 %
133/501360 Per Diem Employees	-	64,284	64,284	50,509	(13,775)	(21.4)%
136/501400 Differential Pay	13,328	16,750	16,750	16,750	-	0.0 %
155/501420 Med. Practitioner As Required	-	63,136	63,136	63,136	-	0.0 %
170/501510 Mandatory Medicare Cost	2,264	-	-	-	-	0.0 %
182/501750 Shared Tuition	-	3,500	3,500	3,500	-	0.0 %
213/520010 Ambulance and Pt. Tranpt. Service	38,600	45,000	58,530	45,500	(13,030)	(22.3)%
215/520050 Scavenger Service	-	9,800	9,310	10,000	690	7.4 %
222/520190 Laundry And Linen Svs.	44	980	931	1,600	669	71.9 %
225/520260 Postage	-	1,960	1,862	2,000	138	7.4 %
228/520280 Delivery Services	48	348	331	300	(31)	(9.4)%
235/520390 Contract Maintenance Serv	2,019	20,400	19,476	20,000	524	2.7 %
240/520490 Ext. Graphics and Repro Services	1,171	9,950	9,512	8,000	(1,512)	(15.9)%
246/520650 Imaging & Microfilming Records	10,254	20,550	19,779	35,940	16,161	81.7 %
260/520830 Professional & Mgrl Services	2,771	70,900	67,490	75,000	7,510	11.1 %
272/521050 Medical Consultation Svcs	-	40,000	22,563	30,000	7,437	33.0 %
278/521200 Lab Related Services	1,757	20,000	19,088	20,000	912	4.8 %
310/530010 Food Supplies	1,610	3,900	3,765	4,000	235	6.2 %
320/530100 Wearing Apparel	-	400	380	400	20	5.3 %
330/530160 Household, Lndry,Clng & Pers.Care Supls.	89	942	901	500	(401)	(44.5)%
333/530270 Institutional Supplies	138	371	360	300	(60)	(16.7)%
335/530600 Office Supplies	8,565	20,000	19,428	20,000	572	2.9 %
353/530640 Bks, Periodcls, Publcts & Data Svcs	943	6,000	5,747	4,000	(1,747)	(30.4)%
355/530700 Photographic & Reproduction Supplies	577	3,000	2,850	1,000	(1,850)	(64.9)%
360/530790 Medical, Dental & Lab Supplies	35,579	52,000	51,179	50,000	(1,179)	(2.3)%
362/531200 Surgical Supplies	876	2,900	2,799	4,000	1,201	42.9 %
364/531400 AZT and Related Drug Ther.	2,800,000	5,600,000	5,460,000	5,800,000	340,000	6.2 %
365/531420 Clinical Laboratory Supplies	2,250	5,000	4,863	5,000	137	2.8 %
388/531650 Computer Operation Supplies	378	2,000	1,919	2,000	81	4.2 %
410/540050 Utilities-Electricity	174,196	246,340	240,662	210,720	(29,942)	(12.4)%
422/540070 Utilities-Gas	53,569	115,589	112,114	91,763	(20,351)	(18.2)%
450/540350 Maint. & Repair of Plnt Equip	-	25,000	23,750	25,000	1,250	5.3 %
630/550010 Office Equipment Rental	12,759	12,759	12,759	-	(12,759)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	13,937	13,937	0.0 %
814/580380 Approp. Adjustment	-	-	(353,637)	-	353,637	(100.0)%
Total Operating:	\$6,923,290	\$11,865,274	\$11,347,896	\$11,902,125	\$554,229	4.9 %
Capital Items:	-	41,930	41,930	-	(41,930)	(100.0)%
Department Grand Total:	\$6,923,290	\$11,907,204	\$11,389,826	\$11,902,125	\$512,299	4.5 %

*Ital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

Print Date/Time: 9/27/2011 - 5:25:36PM

FY2012 DEPARTMENT ACCOUNT SUMMARY

695 - Department of Public Health

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$9,286,658	\$12,718,797	\$12,718,797	\$13,304,069	\$585,272	4.6 %
119/501190 Schedule Salary Adj.	-	-	-	(498,172)	(498,172)	0.0 %
120/501210 Overtime Compensation	16,125	9,300	9,300	9,300	-	0.0 %
133/501360 Per Diem Employees	87,048	378,904	378,904	378,904	-	0.0 %
136/501400 Differential Pay	959	30,000	30,000	30,000	-	0.0 %
170/501510 Mandatory Medicare Cost	5,462	-	-	-	-	0.0 %
182/501750 Shared Tuition	-	40,000	40,000	40,000	-	0.0 %
183/501770 Seminars for Professional Empls	-	2,000	2,000	2,000	-	0.0 %
186/501860 Training Programs for Staff Persnl	4,036	5,000	5,000	5,000	-	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	119,758	200,000	200,000	200,000	-	0.0 %
215/520050 Scavenger Service	26,379	35,000	34,093	34,093	-	0.0 %
220/520150 Communication Services	28,594	30,000	29,212	29,212	-	0.0 %
225/520260 Postage	30,055	40,000	39,502	39,502	-	0.0 %
235/520390 Contract Maintenance Serv	-	2,500	2,375	2,375	-	0.0 %
240/520490 Ext. Graphics and Repro Services	7,118	12,000	11,671	11,671	-	0.0 %
250/520730 Premium-Fidelity, Bonds & Liability	186	200	200	200	-	0.0 %
260/520830 Professional & Mgrl Services	133,860	318,000	304,703	410,000	105,297	34.6 %
278/521200 Lab Related Services	187,750	356,300	338,523	304,703	(33,820)	(10.0)%
350/530600 Office Supplies	21,607	25,000	24,908	24,908	-	0.0 %
353/530640 Bks, Periodcls, Publcits & Data Svcs	671	10,000	9,515	9,515	-	0.0 %
355/530700 Photographic & Reproduction Supplies	15,000	24,800	24,310	24,310	-	0.0 %
360/530790 Medical, Dental & Lab Supplies	195,103	239,600	237,358	237,358	-	0.0 %
368/531650 Computer Operation Supplies	100	29,500	28,030	28,030	-	0.0 %
369/540090 Other Utilities	42,617	75,000	73,247	73,247	-	0.0 %
440/540130 Maint & Repair of Office Equip	2,370	12,500	11,987	11,987	-	0.0 %
441/540170 Maint & Repair of Data Prcng Equip	70,994	160,000	154,250	154,250	-	0.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	18,660	37,000	36,050	36,050	-	0.0 %
444/540250 Operation,Maint & Rep of Auto Equip	2,422	52,000	49,514	49,514	-	0.0 %
445/540290 Operation of Auto Equip	12,530	22,000	21,386	21,386	-	0.0 %
461/540370 Maintenance of Facilities	6,691	12,000	11,709	11,709	-	0.0 %
630/550010 Office Equipment Rental	39,390	53,616	53,616	-	(53,616)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	53,389	53,389	0.0 %
660/550130 Facilities Rental	540,206	1,082,500	1,082,500	470,500	(612,000)	(56.5)%
818/580033 Reimbursement to Designated Fund	1,624,517	1,624,517	1,624,517	1,624,517	-	0.0 %
880/580220 Institutional Memberships/Fees	37,827	40,000	40,000	140,000	100,000	250.0 %
Total Operating:	\$12,564,695	\$17,678,034	\$17,627,177	\$17,273,527	\$(353,650)	(2.0)%
Capital Items:	66,781	197,933	197,933	-	(197,933)	(100.0)%
Department Grand Total:	\$12,631,475	\$17,875,967	\$17,825,110	\$17,273,527	\$(551,583)	(3.1)%

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FY2012 DEPARTMENT ACCOUNT SUMMARY

7 - John H. Stroger, Jr. Hospital of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$197,080,727	\$274,728,686	\$274,728,686	\$312,785,622	\$38,056,936	13.9 %
119/501190 Schedule Salary Adj.	-	-	-	(35,315,512)	(35,315,512)	0.0 %
120/501210 Overtime Compensation	20,112,002	14,200,503	14,200,503	14,200,503	-	0.0 %
121/501230 Premium Pay	1,704,000	1,704,000	1,704,000	1,704,000	-	0.0 %
130/501320 Sal & Wages Extra Employees	919	-	-	-	-	0.0 %
133/501360 Per Diem Employees	1,130,467	1,659,650	1,659,650	2,018,466	358,816	21.6 %
136/501400 Differential Pay	6,700,151	10,599,059	10,599,059	10,553,673	(45,386)	(0.4)%
155/501420 Med. Practitioner As Required	2,214,092	2,866,619	2,866,619	3,255,831	389,212	13.6 %
170/501510 Mandatory Medicare Cost	138,498	-	-	-	-	0.0 %
182/501750 Shared Tuition	73,267	12,400	12,400	13,034	634	5.1 %
183/501770 Seminars for Professional Empls	-	-	-	25,100	25,100	0.0 %
185/501810 Prof & Tech Membership Fees	97,869	162,042	162,042	299,306	137,264	84.7 %
186/501860 Training Programs for Staff Persnl	102,406	346,630	246,630	212,411	(34,219)	(13.9)%
189/501950 Allow.Per Coll. Barg. Agreements	279,511	443,000	443,000	443,000	-	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	413,787	416,600	426,600	488,300	61,700	14.5 %
214/520030 Armored Car Service	4,718	7,000	6,885	7,000	115	1.7 %
215/520050 Scavenger Service	379,865	759,818	642,552	801,470	158,918	24.7 %
220/520150 Communication Services	-	-	-	88	88	0.0 %
222/520190 Laundry And Linen Svs.	1,335,269	1,446,667	1,436,975	1,120,190	(316,785)	(22.0)%
223/520210 Food Services	1,400,000	-	1,425,000	2,328,556	903,556	63.4 %
225/520260 Postage	50,254	58,000	86,113	74,853	(11,260)	(13.1)%
228/520280 Delivery Services	121,108	215,500	209,710	103,860	(105,850)	(50.5)%
235/520390 Contract Maintenance Serv	1,964,699	2,091,436	2,303,847	2,422,673	118,826	5.2 %
245/520490 Ext. Graphics and Repro Services	246,801	431,261	568,842	391,565	(177,277)	(31.2)%
245/520610 Advertising For Specific Purposes	-	2,850	2,709	5,450	2,741	101.2 %
246/520650 Imaging & Microfilming Records	691,269	856,971	833,035	632,508	(200,527)	(24.1)%
250/520730 Premium-Fidelity, Bonds & Liability	163	5,000	4,758	5,000	242	5.1 %
260/520830 Professional & Mgrl Services	319,175	1,403,780	743,276	693,533	(49,743)	(6.7)%
268/521030 Court Rptg,Steno or Transcptn Svcs	109,051	145,000	142,485	150,000	7,515	5.3 %
272/521050 Medical Consultation Svcs	11,725,080	20,803,496	19,656,801	28,729,566	9,072,765	46.2 %
274/521100 Hosp. Billings for Prisoners in Custody	(9)	-	-	-	-	0.0 %
275/521120 Registry Services	2,514,422	2,585,740	3,410,092	3,120,960	(289,132)	(8.5)%
278/521200 Lab Related Services	6,942,944	7,421,275	7,363,628	7,462,295	98,667	1.3 %
310/530010 Food Supplies	1,163,605	2,260,000	1,251,903	320,140	(931,763)	(74.4)%
320/530100 Wearing Apparel	16,344	124,850	90,091	148,350	58,259	64.7 %
330/530160 Household, Lndry,Clng & Pers.Care Supls.	215,655	1,216,653	688,623	808,994	120,371	17.5 %
333/530270 Institutional Supplies	653,042	1,487,000	1,439,205	1,392,215	(46,990)	(3.3)%
335/530490 Miscellaneous Dietary Supplies	-	-	-	18,500	18,500	0.0 %
337/530560 Formula & Tube Feed Products	-	225,000	95,000	200,000	105,000	110.5 %
350/530600 Office Supplies	292,331	434,288	424,262	213,151	(211,111)	(49.8)%
353/530640 Bks, Periodcls, Publcits & Data Svcs	34,561	239,291	228,835	224,571	(4,264)	(1.9)%
355/530700 Photographic & Reproduction Supplies	180,925	340,000	332,053	324,770	(7,283)	(2.2)%
360/530790 Medical, Dental & Lab Supplies	653,367	1,526,695	1,140,182	2,127,917	987,735	86.6 %
361/530910 Pharmaceutical Supplies	-	2,500,000	1,187,500	2,500,000	1,312,500	110.5 %
362/531200 Surgical Supplies	23,819,486	24,381,957	27,170,069	25,909,993	(1,260,076)	(4.6)%
365/531420 Clinical Laboratory Supplies	8,486,678	11,174,953	11,059,275	11,454,730	395,455	3.6 %
367/531500 X-Ray Supplies	782,227	1,727,634	1,665,626	1,794,115	128,489	7.7 %
368/531570 Blood/Blood Derivatives	2,841,646	4,181,994	4,105,844	4,181,994	76,150	1.9 %
388/531650 Computer Operation Supplies	10,970	480,560	457,085	-	(457,085)	(100.0)%

*Hospital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

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FY2012 DEPARTMENT ACCOUNT SUMMARY

7 - John H. Stroger, Jr. Hospital of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
402/540030 Water & Sewer	\$298,520	\$96,814	\$492,528	\$400,000	\$(92,528)	(18.8)%
410/540050 Utilities-Electricity	2,771,409	6,581,342	5,978,422	4,846,345	(1,132,077)	(18.9)%
422/540070 Utilities-Gas	1,831,223	3,126,967	3,042,189	2,554,271	(487,918)	(16.0)%
440/540130 Maint & Repair of Office Equip	382	28,882	27,477	10,000	(17,477)	(63.6)%
441/540170 Maint & Repair of Data Prcng Equip	33,358	108,625	104,865	112,200	7,335	7.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	5,339,101	6,849,112	6,773,612	6,514,720	(258,892)	(3.8)%
444/540250 Operation,Maint & Rep of Auto Equip	13,796	165,000	157,440	25,000	(132,440)	(84.1)%
449/540310 Op., Maint. and Repair of Inst. Equip.	2,040,813	2,704,552	2,664,803	3,021,188	356,385	13.4 %
450/540350 Maint. & Repair of Plnt Equip	2,636,543	2,900,400	2,860,579	3,170,356	309,777	10.8 %
630/550010 Office Equipment Rental	244,373	255,055	255,055	8,000	(247,055)	(96.9)%
630/550018 County Wide Photocopier Lease	-	-	-	225,672	225,672	0.0 %
637/550080 Medical Equipment Rental	549,430	783,073	783,072	988,752	205,680	26.3 %
660/550130 Facilities Rental	194,690	266,000	223,700	5,000	(218,700)	(97.8)%
880/580220 Institutional Memberships/Fees	267,005	429,160	429,160	445,090	15,930	3.7 %
814/580380 Approp. Adjustment	-	-	(12,576,519)	-	12,576,519	(100.0)%
Total Operating:	\$313,223,981	\$421,968,840	\$408,437,833	\$432,679,335	\$24,241,502	5.9 %
Capital Items:	10,419,006	11,684,628	11,684,628	16,845,759	5,161,131	44.2 %
Department Grand Total:	\$323,642,987	\$433,653,468	\$420,122,461	\$449,525,094	\$29,402,633	7.0 %

*Capital in Adopted and Adjusted = FY2012 Appropriation amount

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2011Adjusted

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FY2012 DEPARTMENT ACCOUNT SUMMARY

098 - Oak Forest Hospital of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$28,444,854	\$33,223,036	\$33,223,036	\$21,664,305	\$(11,558,731)	(34.8)%
120/501210 Overtime Compensation	2,582,788	1,090,200	3,090,200	1,095,000	(1,995,200)	(64.6)%
121/501230 Premium Pay	-	591,900	591,900	352,100	(239,800)	(40.5)%
133/501360 Per Diem Employees	440,089	464,079	464,079	678,448	214,369	46.2 %
136/501400 Differential Pay	860,731	616,900	616,900	602,400	(14,500)	(2.4)%
155/501420 Med. Practitioner As Required	210,519	122,047	122,047	59,692	(62,355)	(51.1)%
170/501510 Mandatory Medicare Cost	12,709	-	-	-	-	0.0 %
182/501750 Shared Tuition	47,736	25,000	75,000	50,000	(25,000)	(33.3)%
185/501810 Prof & Tech Membership Fees	1,375	6,425	6,425	3,050	(3,375)	(52.5)%
186/501860 Training Programs for Staff Persnl	3,079	15,000	15,000	5,000	(10,000)	(66.7)%
189/501950 Allow.Per Coll. Barg. Agreements	9,191	10,000	10,000	-	(10,000)	(100.0)%
190/501970 Transpt & Other Travel Exp.-Empls	16,798	8,050	23,050	12,330	(10,720)	(46.5)%
213/520010 Ambulance and Pt. Tranpt. Service	410,000	150,000	675,500	250,000	(425,500)	(63.0)%
214/520030 Armored Car Service	3,636	5,200	5,122	3,700	(1,422)	(27.8)%
215/520050 Scavenger Service	141,485	200,000	194,001	150,000	(44,001)	(22.7)%
222/520190 Laundry And Linen Svs.	61,320	75,000	118,750	-	(118,750)	(100.0)%
225/520260 Postage	6,315	8,000	7,653	5,000	(2,653)	(34.7)%
228/520280 Delivery Services	2,566	3,500	3,436	2,500	(936)	(27.2)%
235/520390 Contract Maintenance Serv	26,000	123,541	118,663	118,540	(123)	(0.1)%
237/520470 Svcs For Minors or Indigent	-	250	239	-	(239)	(100.0)%
240/520490 Ext. Graphics and Repro Services	780	20,000	19,039	20,000	961	5.0 %
246/520650 Imaging & Microfilming Records	-	-	-	1,500	1,500	0.0 %
250/520830 Professional & Mgrl Services	426,467	5,230,592	1,593,508	1,651,232	57,724	3.6 %
252/521050 Medical Consultation Svcs	1,215,000	2,000,004	1,331,004	1,065,260	(265,744)	(20.0)%
275/521120 Registry Services	495,861	350,000	837,325	475,000	(362,325)	(43.3)%
278/521200 Lab Related Services	33,000	34,000	49,000	40,000	(9,000)	(18.4)%
310/530010 Food Supplies	250,486	275,000	368,774	-	(368,774)	(100.0)%
320/530100 Wearing Apparel	6,472	7,000	6,767	3,500	(3,267)	(48.3)%
330/530160 Household, Lndry, Clng & Pers.Care Supls.	24,720	231,150	220,830	470,656	249,826	113.1 %
333/530270 Institutional Supplies	492,402	960,000	932,101	950,000	17,899	1.9 %
350/530600 Office Supplies	60,342	93,000	88,350	65,000	(23,350)	(26.4)%
353/530640 Bks, Periodcls, Publcts & Data Svcs	(703)	16,500	15,607	-	(15,607)	(100.0)%
355/530700 Photographic & Reproduction Supplies	1,890	42,000	39,993	2,000	(37,993)	(95.0)%
360/530790 Medical, Dental & Lab Supplies	116,153	416,450	437,675	230,450	(207,225)	(47.3)%
362/531200 Surgical Supplies	23,466	385,000	318,995	85,000	(233,995)	(73.4)%
365/531420 Clinical Laboratory Supplies	240,464	463,048	450,903	363,000	(87,903)	(19.5)%
367/531500 X-Ray Supplies	77,789	90,000	88,323	90,000	1,677	1.9 %
368/531570 Blood/Blood Derivatives	42,831	60,000	59,015	20,000	(39,015)	(66.1)%
388/531650 Computer Operation Supplies	2,501	10,000	9,588	10,000	412	4.3 %
390/531680 Suppls, Mtls & Parts - N.O.C.	566	5,000	4,779	5,000	221	4.6 %
402/540030 Water & Sewer	-	5,000	4,750	405,000	400,250	8426.3 %
410/540050 Utilities-Electricity	898,958	1,536,866	1,493,221	1,257,599	(235,622)	(15.8)%
422/540070 Utilities-Gas	679,687	919,006	901,094	818,187	(82,907)	(9.2)%
440/540130 Maint & Repair of Office Equip	872	21,200	20,183	2,400	(17,783)	(88.1)%
441/540170 Maint & Repair of Data Prcng Equip	15,020	78,500	74,575	423,500	348,925	467.9 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	222,577	411,428	399,838	402,578	2,740	0.7 %
444/540250 Operation,Maint & Rep of Auto Equip	101,392	102,500	250,599	102,500	(148,099)	(59.1)%
445/540290 Operation of Auto Equip	2,431	150,000	142,586	150,000	7,414	5.2 %
449/540310 Op., Maint. and Repair of Inst. Equip.	5,646	26,000	24,737	10,000	(14,737)	(59.6)%

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FY2012 DEPARTMENT ACCOUNT SUMMARY

898 - Oak Forest Hospital of Cook County

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
450/540350 Maint. & Repair of Plnt Equip	\$873,442	\$1,534,000	\$1,475,269	\$1,534,000	\$58,731	4.0 %
630/550010 Office Equipment Rental	73,203	74,007	74,007	-	(74,007)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	60,688	60,688	0.0 %
637/550080 Medical Equipment Rental	-	30,000	30,000	30,000	-	0.0 %
638/550100 Institutional Equipment Rental	1,795	20,000	20,000	20,000	-	0.0 %
880/580220 Institutional Memberships/Fees	43,022	32,000	66,000	42,000	(24,000)	(36.4)%
814/580380 Approp. Adjustment	-	-	(1,560,777)	-	1,560,777	(100.0)%
Total Operating:	\$39,709,722	\$52,367,379	\$49,648,659	\$35,858,115	\$(13,790,544)	(27.8)%
Capital Items:	348,318	2,340,462	2,340,462	2,700,000	359,538	15.4 %
Department Grand Total:	\$40,058,040	\$54,707,841	\$51,989,121	\$38,558,115	\$(13,431,006)	(25.8)%

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FY2012 DEPARTMENT ACCOUNT SUMMARY

899 - Fixed Charges and Special Purpose Appropriations - Health

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
170/501510 Mandatory Medicare Cost	\$4,621,620	\$7,135,516	\$7,135,516	\$7,499,191	\$363,675	5.1 %
172/501540 Worker's Compensation	1,586,304	4,000,000	4,000,000	3,600,000	(400,000)	(10.0)%
175/501590 Group Life Insurance	840,952	1,746,759	1,746,759	1,223,825	(522,934)	(29.9)%
176/501610 Group Health Insurance	52,768,230	68,000,000	68,000,000	72,000,000	4,000,000	5.9 %
177/501640 Group Dental Insurance	2,733,251	3,433,817	3,433,817	2,212,341	(1,221,476)	(35.6)%
178/501660 Unemployment Compensation	910,002	-	-	-	-	0.0 %
179/501690 Vision Care	631,569	1,242,831	1,242,831	663,930	(578,901)	(46.6)%
182/501750 Shared Tuition	4,995	-	-	-	-	0.0 %
220/520150 Communication Services	966,410	1,694,000	1,694,000	2,063,000	369,000	21.8 %
826/580010 Reserve for Claims	17,567,422	36,000,000	36,000,000	30,000,000	(6,000,000)	(16.7)%
814/580380 Approp. Adjustment	-	(26,497,391)	(11,108,237)	(14,575,400)	(3,467,163)	31.2 %
Total Operating:	\$82,630,755	\$96,755,532	\$112,144,686	\$104,686,887	\$(7,457,799)	(6.7)%
Capital Items:	-	-	-	-	-	-
Department Grand Total:	\$82,630,755	\$96,755,532	\$112,144,686	\$104,686,887	\$(7,457,799)	(6.7)%

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FY2012 DEPARTMENT ACCOUNT SUMMARY

44 - Lead Poisoning Prevention Fund

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$117,475	\$228,051	\$228,051	\$204,693	\$(23,358)	(10.2)%
120/501210 Overtime Compensation	-	1,000	1,000	-	(1,000)	(100.0)%
170/501510 Mandatory Medicare Cost	1,737	3,526	3,526	3,162	(364)	(10.3)%
174/501570 Pension	-	-	-	22,494	22,494	0.0 %
175/501590 Group Life Insurance	325	786	786	510	(276)	(35.1)%
176/501610 Group Health Insurance	25,901	36,504	36,504	38,203	1,699	4.7 %
177/501640 Group Dental Insurance	254	724	724	340	(384)	(53.0)%
179/501690 Vision Care	130	409	409	190	(219)	(53.5)%
183/501770 Seminars for Professional Empls	-	3,000	3,000	3,000	-	0.0 %
186/501860 Training Programs for Staff Persnl	-	1,600	1,600	1,600	-	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	2,388	10,000	10,000	10,000	-	0.0 %
215/520050 Scavenger Service	-	500	500	500	-	0.0 %
225/520260 Postage	-	500	500	500	-	0.0 %
240/520490 Ext. Graphics and Repro Services	-	500	500	500	-	0.0 %
246/520650 Imaging & Microfilming Records	-	25,000	25,000	25,000	-	0.0 %
260/520830 Professional & Mgrl Services	765,476	2,584,000	2,584,000	1,050,000	(1,534,000)	(59.4)%
350/530600 Office Supplies	60	800	800	2,500	1,700	212.5 %
353/530640 Bks, Periodcls, Publcts & Data Svcs	-	500	500	500	-	0.0 %
355/530700 Photographic & Reproduction Supplies	-	500	500	500	-	0.0 %
388/531650 Computer Operation Supplies	-	5,000	5,000	5,000	-	0.0 %
630/550010 Office Equipment Rental	-	1,000	1,000	1,000	-	0.0 %
660/550130 Facilities Rental	-	25,000	25,000	-	(25,000)	(100.0)%
00/580220 Institutional Memberships/Fees	-	3,000	3,000	3,000	-	0.0 %
00/580260 Cook County Administration	25,239	33,653	33,652	15,765	(17,887)	(53.2)%
Total Operating:	\$938,984	\$2,965,553	\$2,965,552	\$1,388,957	\$(1,576,595)	(53.2)%
Capital Items:	-	-	-	-	-	-
Department Grand Total:	\$938,984	\$2,965,553	\$2,965,552	\$1,388,957	\$(1,576,595)	(53.2)%

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Print Date/Time: 9/27/2011 - 4:25:59PM

FY2012 DEPARTMENT ACCOUNT SUMMARY

564 - TB Sanitarium District

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$1,853,593	\$3,085,886	\$3,085,886	\$2,792,484	\$(293,402)	(9.5)%
119/501190 Schedule Salary Adj.	-	12,172	12,172	-	(12,172)	(100.0)%
120/501210 Overtime Compensation	1,934	25,001	25,001	25,001	-	0.0 %
133/501360 Per Diem Employees	257,203	407,073	407,073	378,943	(28,130)	(6.9)%
170/501510 Mandatory Medicare Cost	31,266	34,962	34,962	43,110	8,148	23.3 %
174/501570 Pension	-	-	-	321,923	321,923	0.0 %
175/501590 Group Life Insurance	4,628	8,733	8,733	6,925	(1,808)	(20.7)%
176/501610 Group Health Insurance	377,783	487,020	487,020	600,938	113,918	23.4 %
177/501640 Group Dental Insurance	11,627	18,819	18,819	21,407	2,588	13.8 %
179/501690 Vision Care	3,587	4,030	4,030	4,879	849	21.1 %
182/501750 Shared Tuition	-	2,500	2,500	2,500	-	0.0 %
183/501770 Seminars for Professional Empls	-	3,000	3,000	3,000	-	0.0 %
186/501860 Training Programs for Staff Persnl	-	3,000	3,000	3,000	-	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	29,825	40,000	40,000	40,000	-	0.0 %
215/520050 Scavenger Service	29,834	30,000	30,000	40,000	10,000	33.3 %
220/520150 Communication Services	17,622	20,000	20,000	20,000	-	0.0 %
225/520260 Postage	20,000	20,000	20,000	20,000	-	0.0 %
228/520280 Delivery Services	16,159	20,000	20,000	20,000	-	0.0 %
235/520390 Contract Maintenance Serv	(200)	20,000	20,000	20,000	-	0.0 %
237/520470 Svcs For Minors or Indigent	-	20,000	20,000	5,000	(15,000)	(75.0)%
240/520490 Ext. Graphics and Repro Services	58	5,000	5,000	5,000	-	0.0 %
245/520610 Advertising For Specific Purposes	-	2,000	2,000	2,000	-	0.0 %
246/520650 Imaging & Microfilming Records	1,448	100,000	100,000	100,000	-	0.0 %
250/520830 Professional & Mgrl Services	37,749	75,000	75,000	75,000	-	0.0 %
272/521050 Medical Consultation Svcs	25,000	25,000	25,000	5,000	(20,000)	(80.0)%
278/521200 Lab Related Services	100,824	175,000	175,000	175,000	-	0.0 %
310/530010 Food Supplies	2,000	2,000	2,000	2,000	-	0.0 %
330/530160 Household, Lndry,Clng & Pers.Care Supls.	-	7,000	7,000	7,000	-	0.0 %
333/530270 Institutional Supplies	899	7,000	7,000	7,000	-	0.0 %
350/530600 Office Supplies	46,472	50,000	50,000	50,000	-	0.0 %
353/530640 Bks, Periodcls, Publcts & Data Svcs	-	3,600	3,600	3,600	-	0.0 %
355/530700 Photographic & Reproduction Supplies	10,000	10,000	10,000	10,000	-	0.0 %
360/530790 Medical, Dental & Lab Supplies	70,090	75,000	75,000	75,000	-	0.0 %
361/530910 Pharmaceutical Supplies	-	20,000	20,000	20,000	-	0.0 %
367/531500 X-Ray Supplies	3,900	30,000	30,000	30,000	-	0.0 %
388/531650 Computer Operation Supplies	8,000	88,354	88,355	25,000	(63,355)	(71.7)%
402/540030 Water & Sewer	7,406	10,000	10,000	15,000	5,000	50.0 %
410/540050 Utilities-Electricity	27,716	36,025	36,024	32,753	(3,271)	(9.1)%
422/540070 Utilities-Gas	18,467	29,875	29,876	15,522	(14,354)	(48.0)%
440/540130 Maint & Repair of Office Equip	219	10,000	10,000	10,000	-	0.0 %
441/540170 Maint & Repair of Data Prcng Equip	-	10,000	10,000	10,000	-	0.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	32,180	75,000	75,000	15,752	(59,248)	(79.0)%
444/540250 Operation,Maint & Rep of Auto Equip	17,132	20,000	20,000	20,000	-	0.0 %
445/540290 Operation of Auto Equip	943	10,000	10,000	10,000	-	0.0 %
450/540350 Maint. & Repair of Plnt Equip	4,231	100,000	100,000	10,000	(90,000)	(90.0)%
461/540370 Maintenance of Facilities	11,939	30,000	30,000	30,000	-	0.0 %
630/550010 Office Equipment Rental	2,915	2,915	2,915	-	(2,915)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	2,216	2,216	0.0 %
579/560450 Computer Equipment	659	60,000	60,000	-	(60,000)	(100.0)%

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FY2012 DEPARTMENT ACCOUNT SUMMARY

564 - TB Sanitarium District

Object Account	Curr. Exp.**	FY2011** Adopted	FY2011** Adjusted	Request	Difference*	Inc(Dec)%
549/560610 Vehicle Purchase	\$-	\$50,000	\$50,000	\$-	\$(50,000)	(100.0)%
599/567510 Reimbursement for Cap Equip	-	-	-	138,500	138,500	0.0 %
818/580033 Reimbursement to Designated Fund	-	857,973	857,973	-	(857,973)	(100.0)%
880/580220 Institutional Memberships/Fees	3,605	15,000	15,000	15,000	-	0.0 %
883/580260 Cook County Administration	1,239,456	825,813	825,812	430,462	(395,350)	(47.9)%
Total Operating:	\$4,328,169	\$7,079,751	\$7,079,751	\$5,715,915	\$(1,363,836)	(19.3)%
Capital Items:	-	-	-	-	-	-
Department Grand Total:	\$4,328,169	\$7,079,751	\$7,079,751	\$5,715,915	\$(1,363,836)	(19.3)%

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**Cook County Health and Hospitals System
FY 2012 Preliminary Budget Request
Capital Equipment**

	FY 2012 REQUEST
240 - Cermak Health Services of Cook County	\$ 1,618,476
241 - Juvenile Temporary Detention Center	\$ 88,400
890 - Office of the Chief Health Administrator	\$ 4,065,854
891 - Provident Hospital of Cook County	\$ 1,353,624
893 - Ambulatory and Community Health Network	\$ 480,786
894 - The Ruth M. Rothstein CORE Center	\$ -
895 - Department of Public Health	\$ -
897 - John H. Stroger, Jr. Hospital of Cook County	\$ 16,845,759
898 - Oak Forest Health Center	\$ 2,700,000
Overall Capital Equipment Request	\$ 27,152,899

Note:

Please see the attached for the list of Capital that is greater than \$250,000

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM
FY 2012 PRELIMINARY BUDGET REQUEST
CAPITAL EQUIPMENT \$250,000 AND OVER**

DEPT	B/U	DEPARTMENT	OBJECT ACCOUNT	DESCRIPTION	AMOUNT
897	8970187	Transfusion Medicine	560430	Blood Irradiator X-Ray	\$ 270,000
240	2400601	Radiology	560430	Digital X-Ray Unit	\$ 300,000
897	8970287	Main Emergency Room	560430	Replacement of old and broken drawers and cabinets	\$ 300,020
897	8971496	Surgery-Main Operating Rooms	560430	Orthopedic Power tools	\$ 382,778
897	8970169	Adult Cardiology-Procedures	560430	IABP -(Intra-Aortic Balloon Pumps)	\$ 397,935
897	8970169	Adult Cardiology-Procedures	560430	EKG Machines	\$ 397,964
897	8970169	Adult Cardiology-Procedures	560430	IABP -(Intra-Aortic Balloon Consoles)	\$ 407,538
240	2400601	Radiology	560430	Radiographic Fluoroscopy Equipment	\$ 420,000
897	8910503	OB/Gyne-Medical Staff	560430	Therachoice Balloon Generator, diagnostic hysteroscopesX3, operative hysteroscopes X3, laparoscopic towers, force triad lagasure generator, morcellating collection system, cstoscopes, impact geneorators, and fibroid screws.	\$ 500,000
897	8970219	Abdominal Imaging	560430	Ultrasound Machines	\$ 604,000
890	8900601	HIS Administration	560450	NDC Pharmacy Upgrade	\$ 662,704
890	8900601	HIS Administration	560450	PowerChart Ambulatory	\$ 876,150
890	8900601	HIS Administration	560450	Mobile Workstation	\$ 1,027,000
898	8980033	Radiology	560430	CT - Scanner	\$ 1,200,000
897	8970214	Radiology-Nuclear Medicine	560430	Gamma Cameras	\$ 1,246,000
897	8970169	Adult Cardiology-Procedures	560430	Cath Lab replacement	\$ 1,284,019
890	8900601	HIS Administration	560450	Cerner Clinical Software	\$ 1,500,000
898	8980033	Radiology	560430	Picture Archive Communications System(PACS).	\$ 1,500,000
897	8970212	Radiology-Sectional Imaging	560430	TESLA MRI UNIT	\$ 2,861,000
897	8970299	Nursing Administration	560430	Beds - Basic/Complex/Medical/Surgical	\$ 2,890,000
Total:					<u>\$ 19,027,108</u>
Miscellaneous Capital Under \$250,000					\$ 8,125,791
Overall Capital					<u><u>\$ 27,152,899</u></u>

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM
FY 2012 PRELIMINARY BUDGET REQUEST
CAPITAL EQUIPMENT \$250,000 AND OVER**

521/560420 INSTITUTIONAL EQUIPMENT

897	8970299	Nursing Administration	560430	Beds - Basic/Complex/Medical/Surgical	\$ 2,890,000
TOTAL 521/560420 INSTITUTIONAL EQUIPMENT					\$ 2,890,000

540/560430 MEDICAL, DENTAL AND LABORATORY EQUIPMENT

897	8970187	Transfusion Medicine	560430	Blood Irradiator X-Ray	\$ 270,000
240	2400601	Radiology	560430	Digital X-Ray Unit	\$ 300,000
897	8970287	Main Emergency Room	560430	Replacement of old and broken drawers and cabinets	\$ 300,020
897	8971496	Surgery-Main Operating Rooms	560430	Orthopedic Power tools	\$ 382,778
897	8970169	Adult Cardiology-Procedures	560430	IABP -(Intra-Aortic Balloon Pumps)	\$ 397,935
897	8970169	Adult Cardiology-Procedures	560430	EKG Machines	\$ 397,964
897	8970169	Adult Cardiology-Procedures	560430	IABP -(Intra-Aortic Balloon Consoles)	\$ 407,538
240	2400601	Radiology	560430	Radiographic Fluoroscopy Equipment	\$ 420,000
897	8910503	OB/Gyne-Medical Staff	560430	Therachoice Balloon Generator, diagnostic hysteroscopesX3, operative hysteroscopes X3, laparoscopic towers, force triad lagasure generator, morcellating collection system, cstoscopes, impact geneorators, and fibroid screws.	\$ 500,000
897	8970219	Abdominal Imaging	560430	Ultrasound Machines	\$ 604,000
898	8980033	Radiology	560430	CT - Scanner	\$ 1,200,000
897	8970214	Radiology-Nuclear Medicine	560430	Gamma Cameras	\$ 1,246,000
897	8970169	Adult Cardiology-Procedures	560430	Cath Lab replacement	\$ 1,284,019
898	8980033	Radiology	560430	Picture Archive Communications System(PACS).	\$ 1,500,000
897	8970212	Radiology-Sectional Imaging	560430	TESLA MRI UNIT	\$ 2,861,000
TOTAL 540/560430 MEDICAL, DENTAL AND LABORATORY EQUIPMENT					\$ 12,071,254

579/560450 COMPUTER EQUIPMENT

890	8900601	HIS Administration	560450	Mobile Workstation	\$ 1,027,000
890	8900601	HIS Administration	560450	Cerner Clinical Software	\$ 1,500,000
890	8900601	HIS Administration	560450	NDC Pharmacy Upgrade	\$ 662,704
890	8900601	HIS Administration	560450	PowerChart Ambulatory	\$ 876,150
TOTAL 579/560450 COMPUTER EQUIPMENT					\$ 4,065,854

TOTAL \$ 19,027,108

Cook County Health and Hospitals System
Minutes of the Board of Directors Special Meeting
September 28, 2011

ATTACHMENT #3

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM
BOARD OF DIRECTORS**

RESOLUTION

Sponsored by Director David A. Ansell, MD, MPH

WHEREAS, there are unacceptably high waiting lists for basic services within the Cook County Health and Hospitals System; and

WHEREAS, these wait lists if not shortened can lead to premature morbidity and mortality for the population the Health System serves; and

WHEREAS, I move that this board in conjunction with the leadership of the Cook County Health and Hospitals System direct funds from this year's budget:

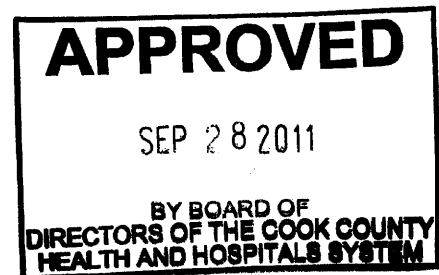
To eliminate the wait list for colonoscopy, the wait list for trans-rectal prostate biopsies, diagnostic mammograms, eye clinic and other critical services as determined by management.

In addition, the Board directs the Health System to expand screening mammography within the Health System to be able to accommodate the screening needs of the women, who receive their primary care within the System; and

To report back to the Board on progress towards these goals on a quarterly basis. It is the spirit of this resolution that substantial progress toward eliminating these wait lists and expanding screening mammography occur this fiscal year.

Finally, in order to achieve this goal of improving health, the Cook County Health and Hospitals System Board requests that the Cook County Board of Commissioners find the necessary new revenues to enable the Cook County Health and Hospitals System to fulfill its mission and end the wait lists that contribute to ill health.

Approved as amended, and adopted this 28th day of September, 2011.



Cook County Health and Hospitals System
Minutes of the Board of Directors Special Meeting
September 28, 2011

ATTACHMENT #4

R-11-##

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM
BOARD OF DIRECTORS**

RESOLUTION

Sponsored by

**WARREN L. BATTS, CHAIR, JORGE RAMIREZ, VICE CHAIR,
DAVID A. ANSELL, M.D., THE HONORABLE JERRY BUTLER, DAVID CARVALHO,
QUIN R. GOLDEN, BENN GREENSPAN, Ph.D., SISTER SHEILA LYNE, RSM,
LUIS MUNOZ, M.D., AND HEATHER E. O'DONNELL, DIRECTORS**

WHEREAS, Kimberly A. Velasquez, has dedicated her career to serving the residents of Cook County, Illinois; and

WHEREAS, during her tenure with Cook County Government Kimberly A. Velasquez worked for the Clerk of the Circuit Court as Assistant to Director of Budgeting and Chief Deputy Clerk for Budget serving in those roles for almost 20 years; and

WHEREAS, in February 2008 Kimberly A. Velasquez was recruited to the Cook County Health and Hospitals System to serve as the Director of Budget; and

WHEREAS, Kimberly A. Velasquez earned the respect and admiration of her colleagues, she is the epitome of hard work and public service; and

WHEREAS, Kimberly A. Velasquez will be retiring from Cook County Government after 32 years of service; and

WHEREAS, the people of Cook County are grateful to Kim's husband Glen, for sharing his wife's time with the residents of Cook County.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors of the Cook County Health and Hospitals System, on behalf of the more than five million residents of Cook County served by the System, does hereby congratulate Kimberly A. Velasquez on the occasion of her retirement, offer its appreciation for her many years of outstanding public service and best wishes for the future.

Approved and adopted this 28th day of September, 2011.

Cook County Health and Hospitals System
Minutes of the Board of Directors Special Meeting
September 28, 2011

ATTACHMENT #5

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM IV(F)
SEPTEMBER 28, 2011 BOARD OF DIRECTORS SPECIAL MEETING
CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
Amend and Increase Contract					
1	PricewaterhouseCoopers, LLP	Service - Cerner / Siemens Re-engineering and Physician Billing Vendor Management	\$6,270,330.00	System	2
Execute Contract					
2	Lincoln Park Dialysis Services, Inc. d/b/a DaVita, Inc.	Service - dialysis services	\$1,224,625.00	CHSCC, PHCC, SHCC	4

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

REQUESTING DEPARTMENT: Department of Finance	
DATE: 09/09/2011	PRODUCT / SERVICE: Service - Cerner / Siemens Re-engineering and Physician Billing Vendor Management
TYPE OF REQUEST: Amend and Increase Contract	VENDOR / SUPPLIER: PricewaterhouseCoopers, LLP, Chicago, Illinois
FISCAL IMPACT / ACCOUNT:	GRANT FUNDED AMOUNT:
890-260 CCHHS (2011-A) \$1,490,900.00	N/A
890-260 CCHHS (2011-B) \$1,936,970.00	
890-260 CCHHS (2011-C) \$2,322,960.00	
890-260 CCHHS (2011-D) \$519,500.00	
Total: \$6,270,330.00	
CONTRACT PERIOD: 07/13/2010 thru 07/12/2013	
CONTRACT #: H10-25-113	
X	COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP] RFP
	NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A

PRIOR CONTRACT HISTORY:
The Board of Directors of CCHHS approved execution of contract H10-25-113 with PricewaterhouseCoopers, LLP to provide performance improvement implementation services. As per existing agreement with PwC, under scope of services section (I-B), this contract allows for the provision of additional Statements of Work (SOW) to be added, changed and/or modified given the nature of the healthcare environment.

NEW PROPOSAL JUSTIFICATION:
This is a request to amend and increase the current contract with PwC to provide four additional Statements of Work to allow for the implementation of the standardized charge capture, physician documentation and billing for services performed by CCHHS.

Statement of Work: Revenue Cycle Charge Capture / Patient Access, CDM Special Projects (2011-A)
The work to be completed within this SOW is related to the performance of operational support and the design and implementation of the Charge Capture / Patient Access and CDM Special Projects that include roll out to 15 clinics/departments. PwC will provide subject matter expertise and perform activities that are typically performed by a Revenue Integrity Department; these activities are incremental to the agreed upon activities within the original transformation scope SOW:

WITHDRAWN

- Design charge capture process, develop detailed mapping of orders to charges in Cerner and between Cerner and Siemens, and support implementation rollout to 15 clinics/departments; PwC will work closely with CCHHS HIS and Cerner EMR build teams to standardize physician documentation and charge capture process.
- Training and Education: PwC will provide training and education utilizing the train-the-trainer approach. Knowledge and understanding of the unique aspects of the System will be utilized along with leverage of the vendor training material to develop recommendations on focused training and education.

Request #

Statement of Work: Revenue Cycle Siemens Migration: Phase II (2011-B)
1
In collaboration with CCHHS and Siemens resources, PwC will provide oversight support to the planning and implementation efforts for continued efforts from the Phase I outstanding items. PwC will conduct planning sessions with CCHHS and Siemens to complete design and implementation timeline planning for the roll out of Phase II. PwC will work closely with CCHHS and Siemens to:

- Determine the appropriate staging for the deployment of the recommended changes that will help mitigate any disruption in current operations;

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DATE: 09/09/2011	PRODUCT / SERVICE: Service - Cerner / Siemens Re-engineering and Physician Billing Vendor Management
TYPE OF REQUEST: Amend and Increase Contract	VENDOR / SUPPLIER: PricewaterhouseCoopers, LLP, Chicago, Illinois

Statement of Work: Revenue Cycle Siemens Migration: Phase II (2011-B) continued

2. Support the planning and implementation of the recommended changes that will enable optimization of the Siemens applications; and
3. Support the mapping of Cerner charge services to Siemens charge description master including support for the testing of interfaces and training of resources.

Statement of Work: Revenue Cycle Optimization: Cerner and Related Systems (2011-C)

PwC will provide subject matter expertise and perform activities to support the completion and optimization of the original Cerner build. As part of this implementation effort, PwC will support CCHHS to validate current processes compared to leading practice health systems, develop design specifications to provide IT for the building of a standardized physician documentation form, order sets by specialty mapped to Cerner charge services and Siemens charge description master file. A phased approach will be utilized to support the implementation across fifteen (15) clinics/departments. Training will be conducted utilizing the train-the-trainer approach and a detailed prioritized implementation plan will be developed to support continued roll out to the remaining clinics.

Statement of Work: Physician Billing Vendor Management (2011-D)

PwC will perform activities that are typically performed by a vendor Management Department. Currently this department does not exist at CCHHS. Activities include but are not limited to:

1. Utilize workflow information obtained from physician interviews, analysis of data and scope of services provided by the Physician Billing Vendor to provide operational support related to physician billing and education tasks
2. Provide current state CCHHS insight to the billing vendor, highlighting areas of opportunity and gaps related to physician charge capture, documentation, clinic structure and reporting. PwC will work with CCHHS and Physician Billing Vendor to support work plans focusing on accurate and compliant physician services billing to build momentum that translates into financial or operational gains.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

Savings calculation: N/A

Percent: N/A

TERMS OF REQUEST:

This is a request to amend contract H10-25-113 to include additional SOWs to support the Revenue Cycle Transformation efforts and to increase the contract amount by \$6,270,330.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: Pending

CCHHS CEO: 

Terry Mason, Interim Chief Executive Officer

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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

REQUESTING DEPARTMENT: Department of Nursing		SPONSOR: Roz Lennon, Chief Clinical Officer, CCHHS <i>PL</i>	
DATE: 09/09/2011		PRODUCT / SERVICE: Service - Dialysis Services	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Lincoln Park Dialysis Services, Inc d/b/a DaVita, Inc. Chicago, Illinois	
FISCAL IMPACT / ACCOUNT:		GRANT FUNDED AMOUNT:	
897-360 Stroger Hospital \$162,000.00		N/A	
891-360 Provident Hospital \$213,500.00			
240-360 Cermak Health Services \$849,125.00			
Total: \$1,224,625.00			
CONTRACT PERIOD: 10/01/2011 thru 09/30/2014		CONTRACT #: H11-72-080	
X	COMPETITIVE SELECTION METHODOLOGY: [BID/RFP/GPO/OMP] Bid: Multiple providers; single selection based on cost and specifications		
	NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A		

PRIOR CONTRACT HISTORY:
Previous contract has expired and was sourced as a competitive bid and was awarded to Lincoln Park Dialysis Services, Inc. (DaVita, Inc.) for 24 months with one amendment extending the contract thru 07/31/2011. A 30 day extension was granted from 08/01/2011 thru 08/31/2011. An emergency purchase was issued to cover service period in between contract periods.

NEW PROPOSAL JUSTIFICATION:
The Departments of Nursing at Stroger Hospital, Provident Hospital and Cermak Health Services of Cook County are requesting approval to execute a contract with DaVita, Inc. Part one of this contract includes managerial, supervisory, administrative, clinical and technical services, including equipment and supplies for the provision of quality Hemodialysis and Apheresis Services to patients at Provident Hospital and Cermak Health Services of Cook County. Part two of this contract provides Hemodialysis "on-call" coverage at Stroger Hospital – 7 days per week, twenty-four hours per day. Furthermore, DaVita, Inc. shall develop and implement appropriate policies and procedures in conformance with the requirements and standards for all applicable accrediting and regulatory entities. Lincoln Park Dialysis Services, Inc. (DaVita, Inc.) is the lowest qualified bidder meeting specifications.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]
Savings calculation: N/A
Percent: N/A

TERMS OF REQUEST:
This is a request to execute contract H11-72-080 for a period of 36 months in the amount of \$1,224,625.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

ATTACHMENTS
BID TABULATIONS: Yes
CONTRACT COMPLIANCE MEMO: Pending

APPROVED

SEP 28 2011

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
2

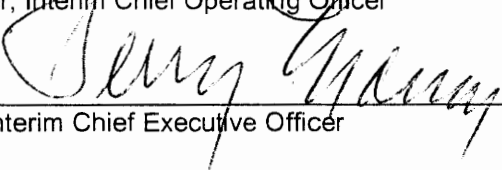
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DATE: 09/09/2011	PRODUCT / SERVICE: Service - Dialysis Services
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Lincoln Park Dialysis Services, Inc d/b/a DaVita, Inc. Chicago, Illinois

CCHHS COO: 
Carol Schneider, Interim Chief Operating Officer

CCHHS CEO: 
Terry Mason, Interim Chief Executive Officer

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SERVICES, HEMODIALYSIS AND APHERESIS

FOR

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

TABULATION OF BIDS

CENTRALIZED HOSPITAL PURCHASING
COOK COUNTY

Contract No. H11-72-080

Requisition No. 18980007, 02400122

BID OPENING DATE: 8/11/11

BIDDER:	LINCOLN PARK DIALYSIS, INC. A DAVITA INC. SUBSIDIARY		BIO-MEDICAL APPLICATION OF ILLINOIS INC, AN AFFILIATE OF FRESENIUS MEDICAL CARE HOLDINGS				
BASE BID	\$1,224,625.00		\$1,355,925.00				